

Appendix A3

Movement in variance

Division	Full Year Variance March	Full Year Forecast Variance Dec	Change in Variance
	£000	£000	£000
Director of Sustainable Communities	-43	0	-43
Economic Growth Skills & Regeneration	36	151	-115
Highways & Transportation	599	92	507
Planning	-457	-75	-382
Environmental Services	-1,014	-891	-123
Total DIRECTORATE Spend	-879	-723	-156